

KNOWLEDGE DYNAMICS FROM A EUROPEAN PERSPECTIVE

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EURODITE RESEARCH PROJECT

- 5 years, 2005-2010
- 25 partners
- 22 regions
- 55 firm-level cases in...
- ...seven sectors



Location of FKD cases

Sector

- Automotive
- Biotechnology
- Food and drink
- ICT
- KIBS
- New Media
- Tourism

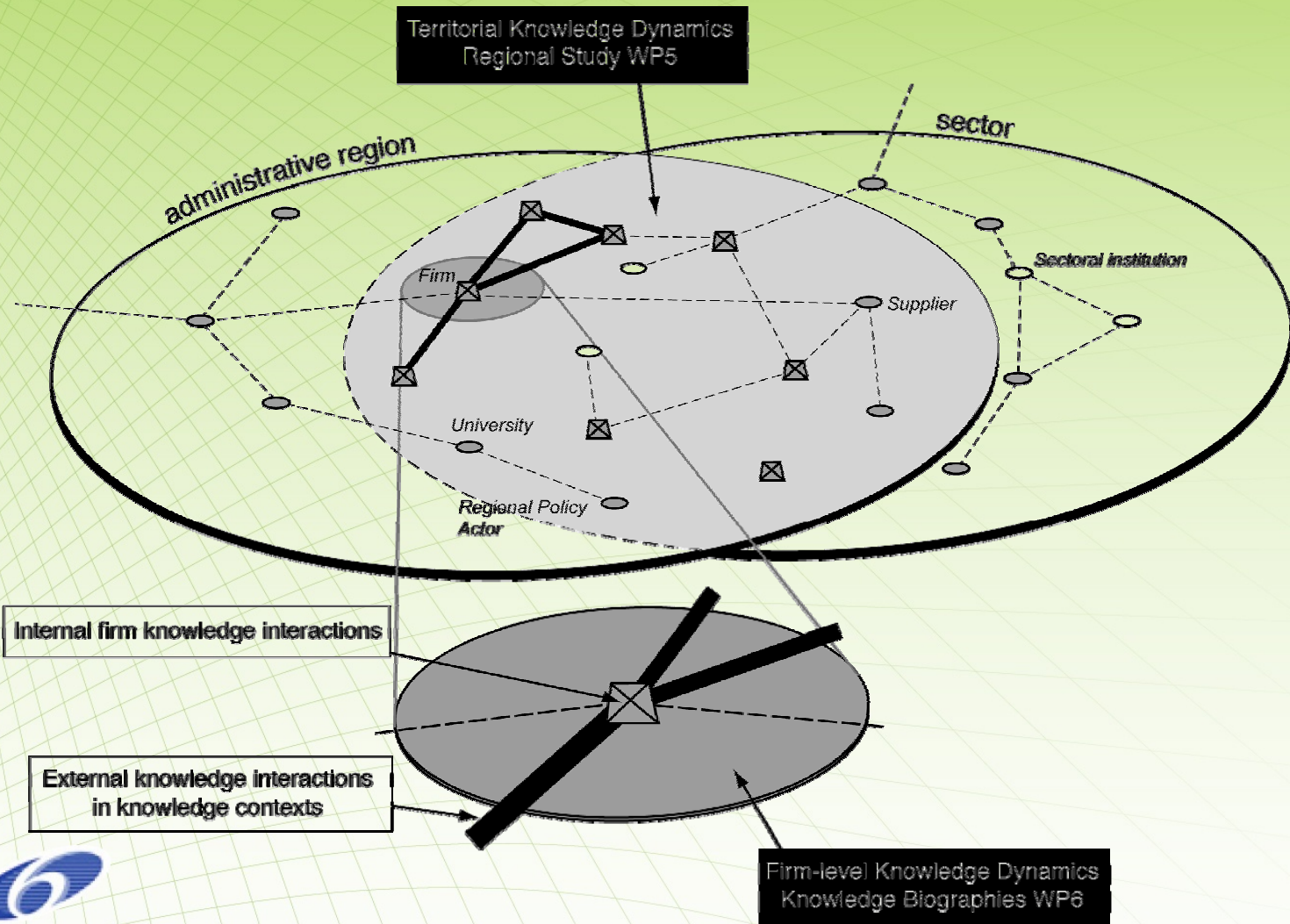


Focus of this presentation is on interaction between actors and territory

- Does firms interact at all?
- What types of interactions and where?
- Continuous or gradual?
- Is the "home-region" an important interaction territory?



Policy implications



CHANGING TERRITORIAL KNOWLEDGE DYNAMIC

From	Towards
Innovation processes	Knowledge dynamics
Mono-sectoral trajectories	Multi-sectoral dynamics
Specialised production systems	Complex production-consumption systems
Spatial division (fixes) of activities	Multi-location dynamics
Temporal discontinuity (project)	Continous knowledge mobilisation



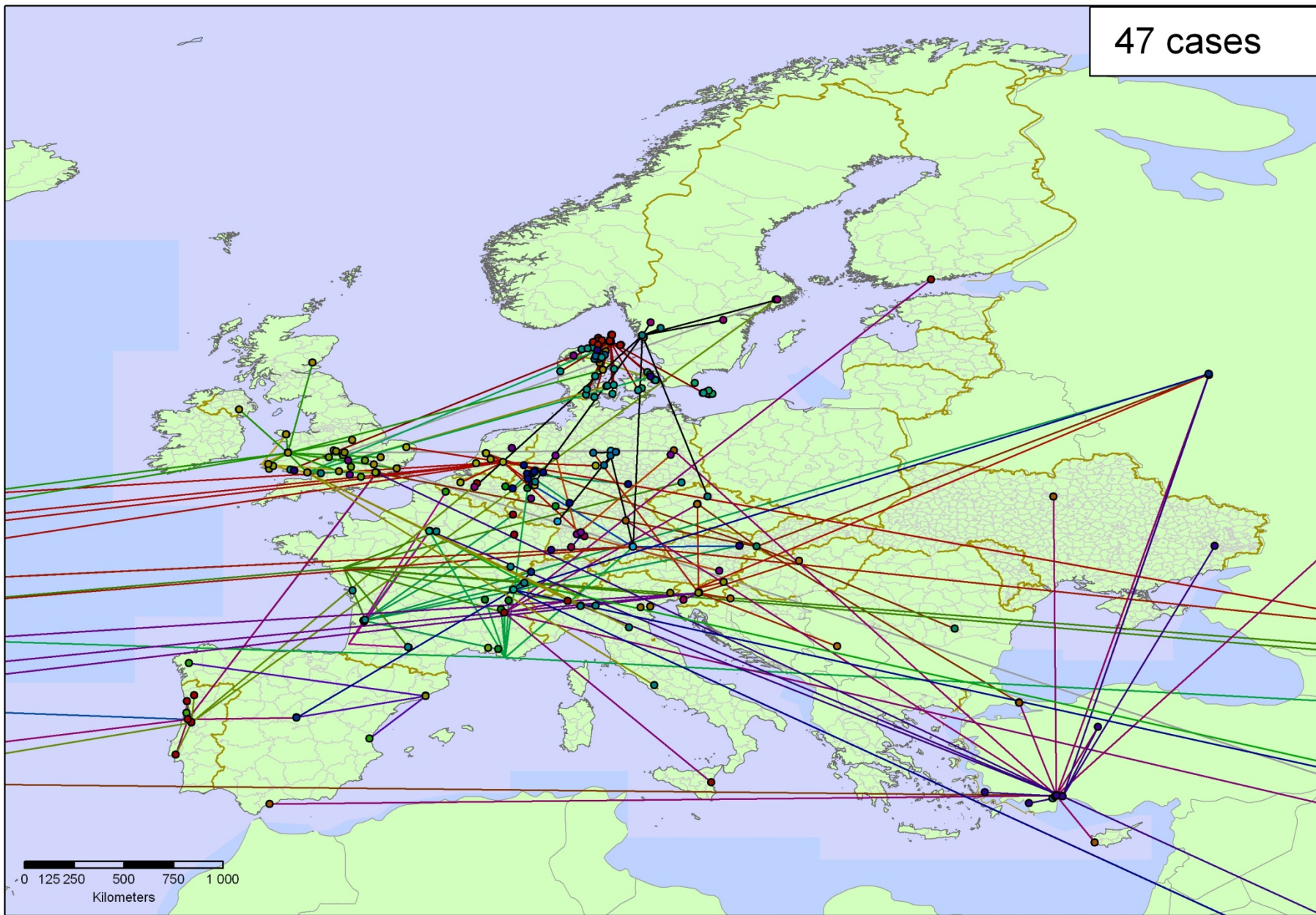
Based on: Jeannerat H. and O. Crevoiser (2008): From proximity to multi-location Territorial Knowledge Dynamics: The case of the Swiss watch industry. GRET Working Paper 3/2008-E. Groupe de recherche en économie territoriale: Université de Neuchâtel.

Innovation biographies

- Eurodite methodological approach to understand micro-level dynamics
- Knowledge based change processes are constructed as biographies
- Time is a central component
- Geography is understood from an ego-network point of view



47 cases



Interactions

- It takes at least two to innovate. Interactions between different actors in different contexts is the rule, with no exception...

Institutional nature of partner in interorganizational linkages, per sector (row percentages).

	Context (institutional nature of collaboration partner)					Total (N=364)
	firm-internal	Market (suppl/cust)	education/ science	governance/ policy	society/ culture	
Automotive	22.4	39.4	27.7	10.6	0	94
Biotech	10.7	30.5	39.7	16.0	3.0	131
Tourism	20.8	35.8	11.3	18.9	13.2	53
ICT	25.6	46.5	15	17.4	4.6	86

Source: Vissers Geert (2010): *Proximity and Collaboration in Firm Knowledge Dynamics*. Eurodite WP7 Report, Yellow Cloud internal report.



What type of knowledge?

- The ASA-typology
 - Analytic: Science based "theoretical" knowledge creation process
 - Synthetic: Engineering based cumulative knowledge creation process
 - Symbolic: Knowledge creation process involved with arts, marketing, brands, experiences
- Sector specific knowledge bases are clearly visible.
- Combinations are rare.



Types of knowledge in interorganizational collaboration, per sector (numbers).

	Knowledge type(s)						Total (N=357)
	analytical	synthetic	symbolic	analytical & synthetic	analytical & symbolic	synthetic & symbolic	
Automotive	12	58	13	4	0	6	93
Biotech	35	31	32	14	2	17	131
Tourism	0	15	37	0	0	1	53
ICT	8	41	4	27	0	0	80

Source: Vissers Geert (2010): *Proximity and Collaboration in Firm Knowledge Dynamics*.
Eurodite WP7 Report, Yellow Cloud internal report.



Examples of cross-sector interactions

- Active attempts in the automotive industry to increase competitiveness through triple-helix model research centres dedicated to finding new knowledge through interaction. Not to be confused with open innovation!
- Tourism cases are often small scale and depending on outside complementary knowledge in order to overcome "bottlenecks" and to be able to have an outsiders view
- If new media is used as a business tool there is cross-sector knowledge interaction by definition. This influences all three sectors.

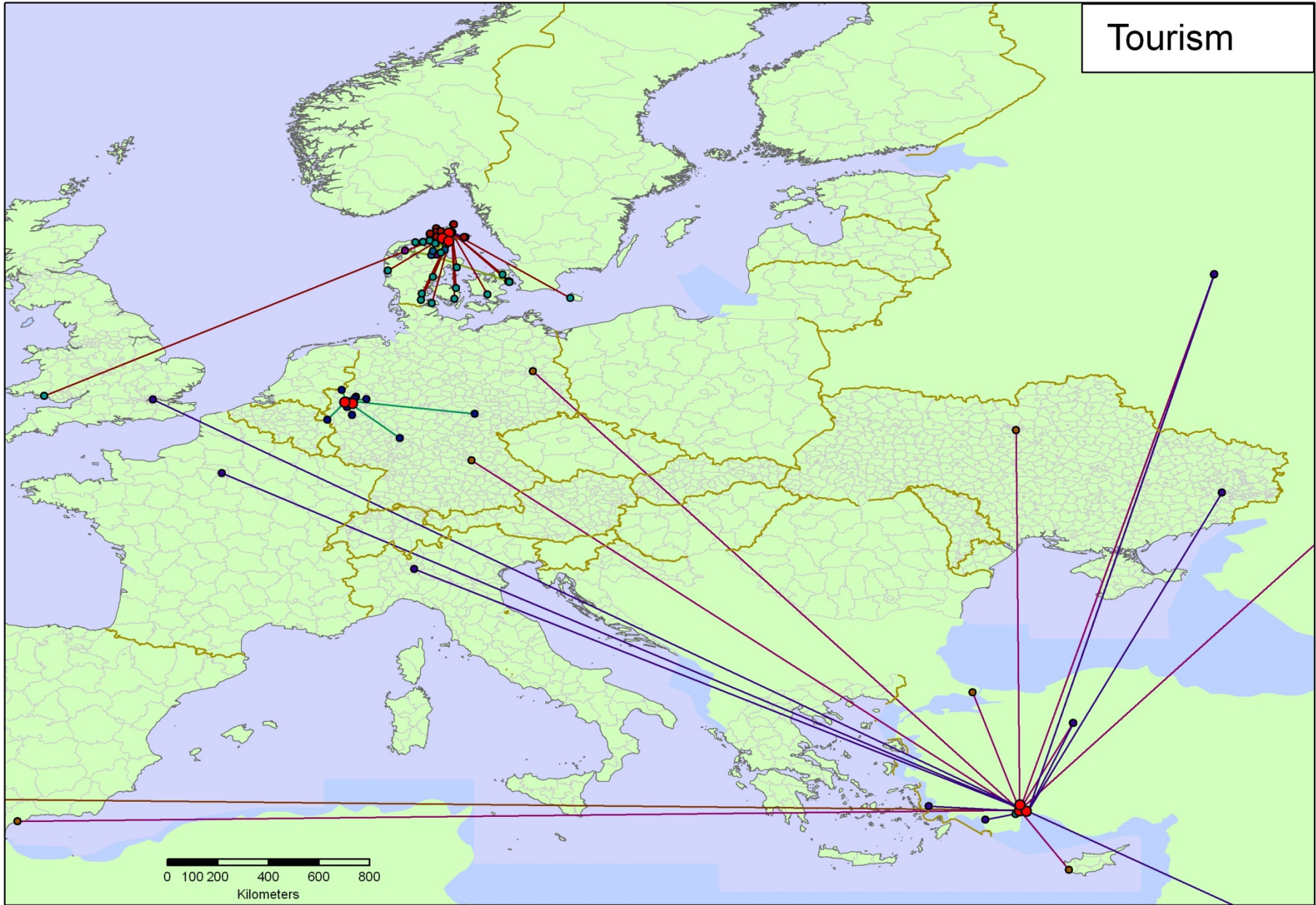


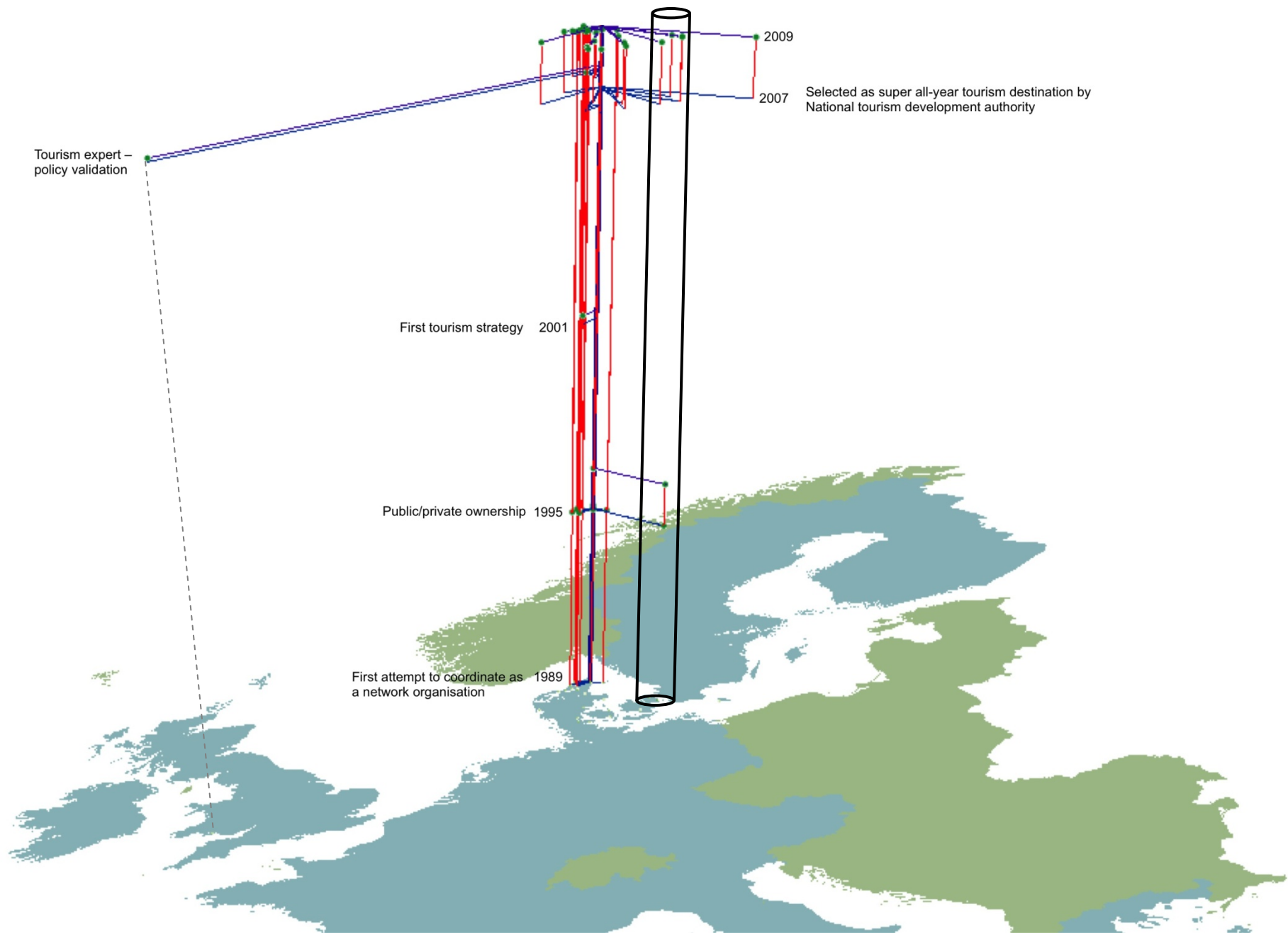
Innovation as a process

- A process always involves time
- Is innovation a continuous process where knowledge is supplied when needed?
- Or is innovation process an unruly and punctual?
- **EVOLUTION** or **REVOLUTION**?



Tourism





Tourism expert -
policy validation

2009

2007 Selected as super all-year tourism destination by
National tourism development authority

First tourism strategy 2001

Public/private ownership 1995

First attempt to coordinate as
a network organisation 1989

Time-use and process

Automotive



Tourism



New Media



Does knowledge appear when and where it is needed?

- Innovation processes takes time
- Knowledge is not available "just-in-time"
- Significant differences between sectors
 - Large scale manufacturing cases takes time, although being top-down well planned projects.
 - Small scale and high-tech seems to be faster
 - Organisational innovation involving Public authorities and policy are often long-term processes. While private market-based products are focused and takes less time, although being geographically more outreaching.



The geographical dimension

- Is proximity important?
- What is the role of other scales?
- Does different sectors and knowledge bases have different patterns?
- Is there such a thing as a regional knowledge dynamic?



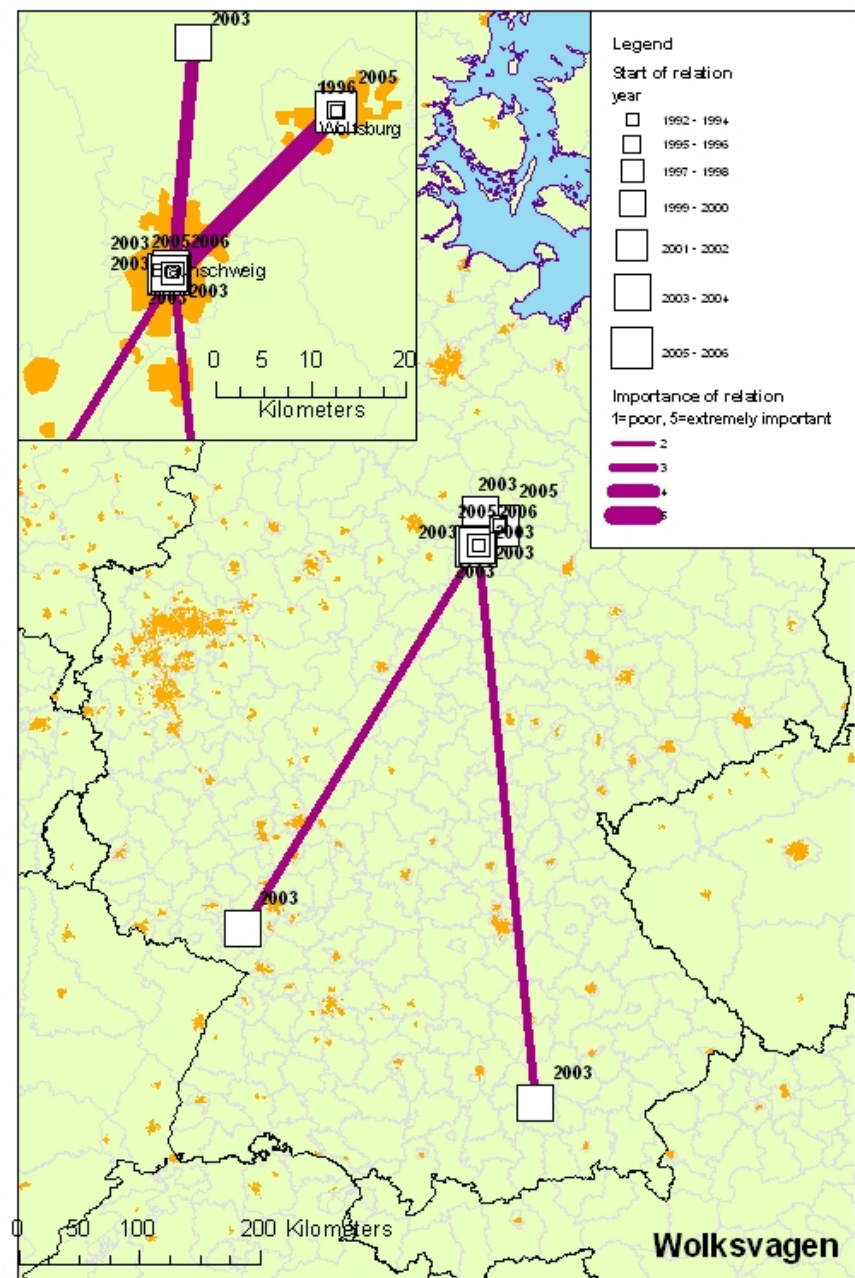
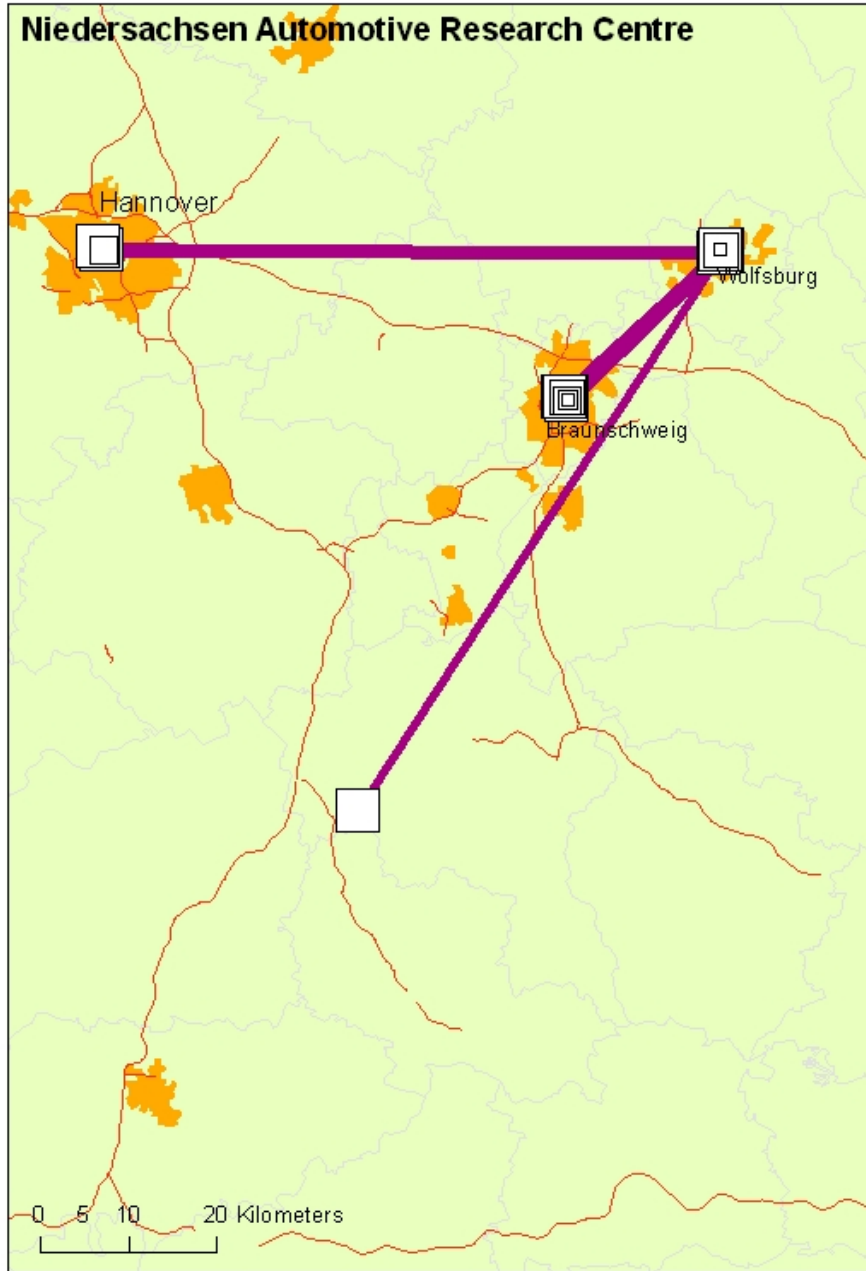
Geographical reach

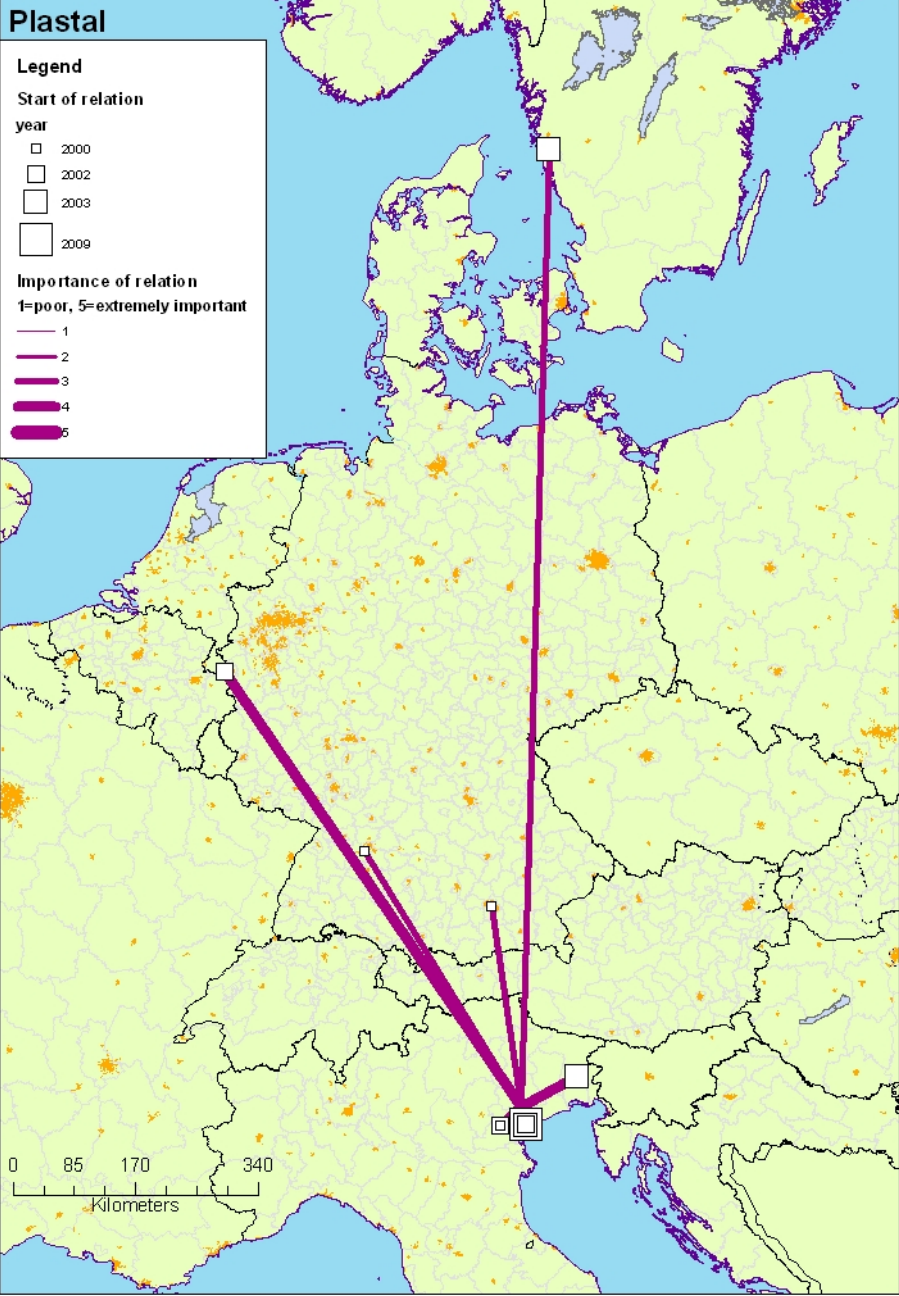
Distribution of FKD phase linkages per category of spatial proximity (row percentages).

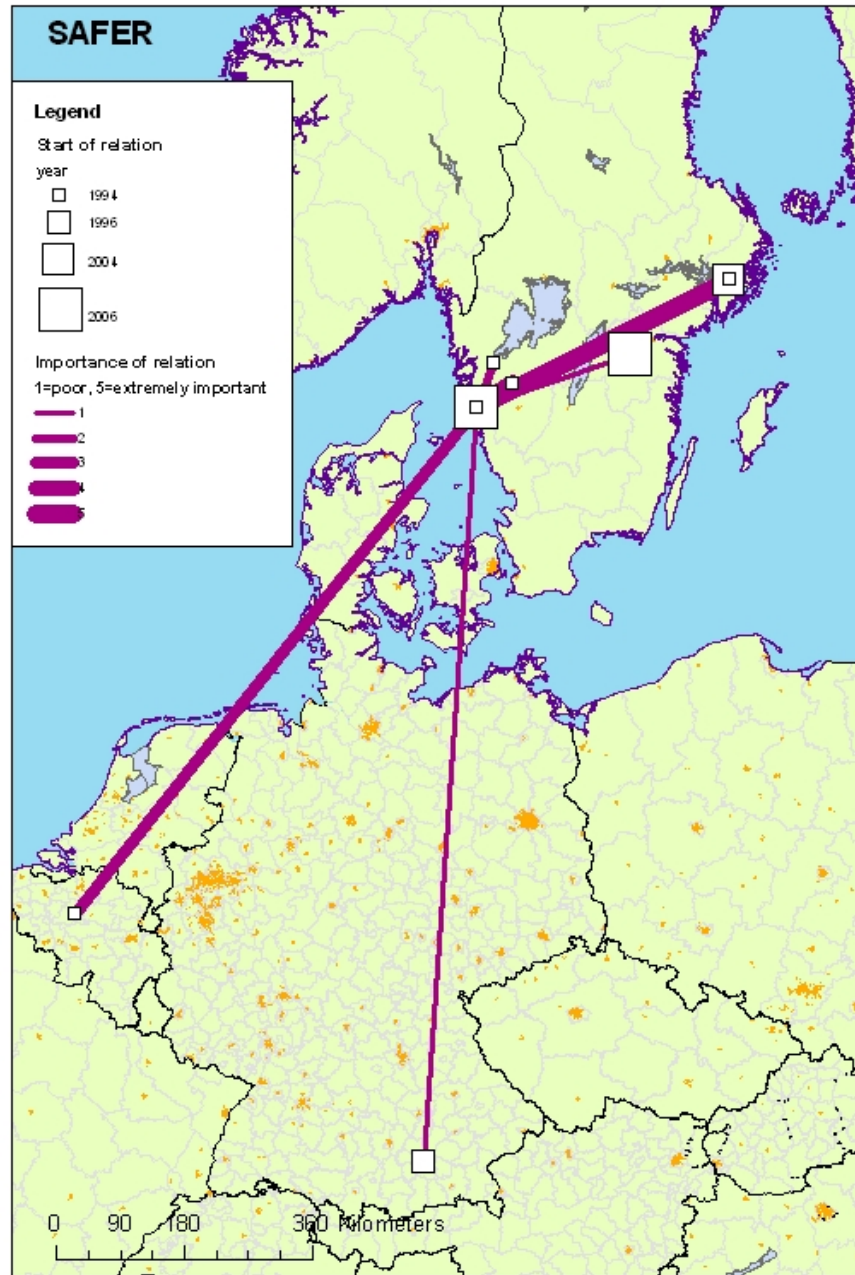
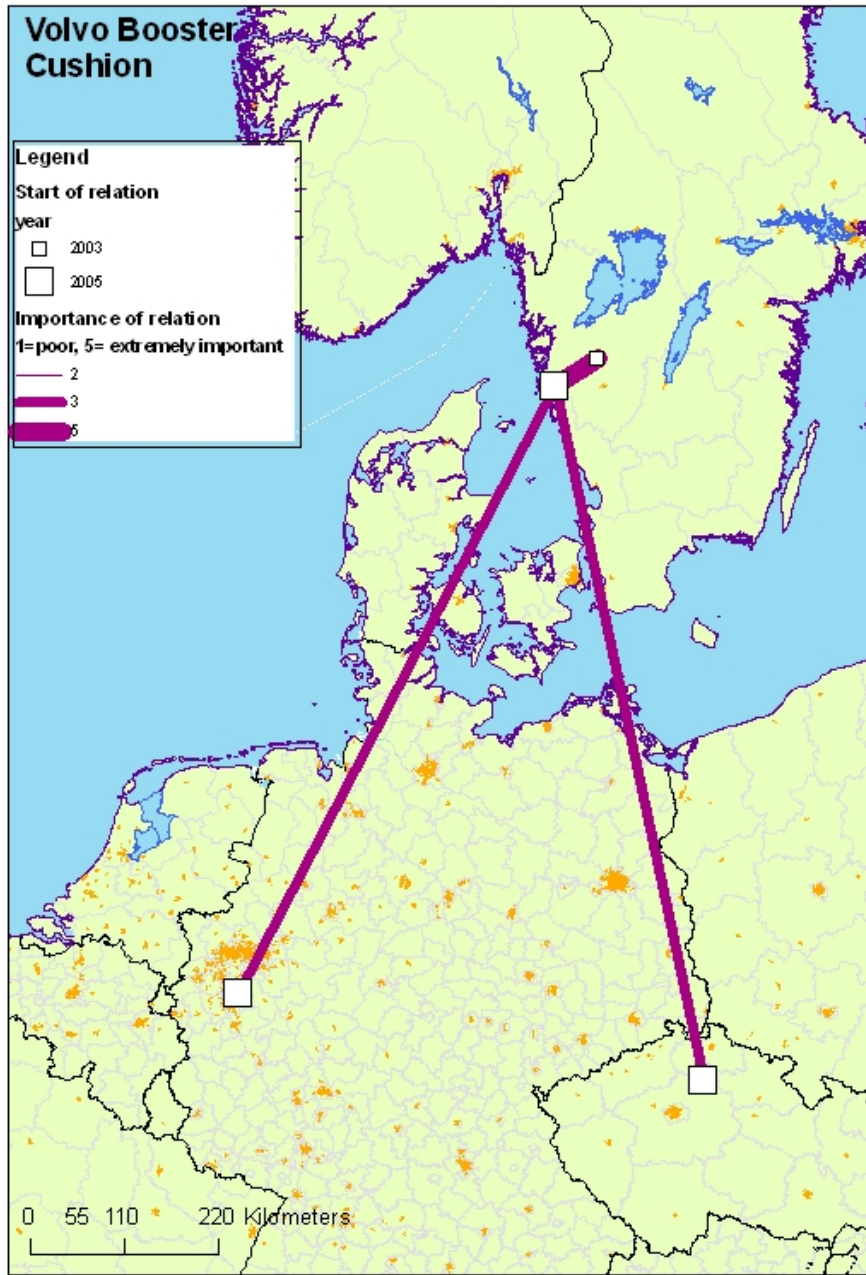
	Context (institutional nature of collaboration partner)					
	firm-internal	Market (suppl/cust)	Education /science	governance /policy	society /culture	Total (N=364)
same city	25.3	32.2	25.3	12.6	4.6	87
different city, same region	16.0	35.0	31.0	15.0	3.0	100
different region, same country	7.9	40.0	32.6	16.6	6.7	89
different countries	25.8	46.0	19.5	5.7	2.3	87

Source: Vissers Geert (2010): *Proximity and Collaboration in Firm Knowledge Dynamics*. Eurodite WP7 Report, Yellow Cloud internal report.

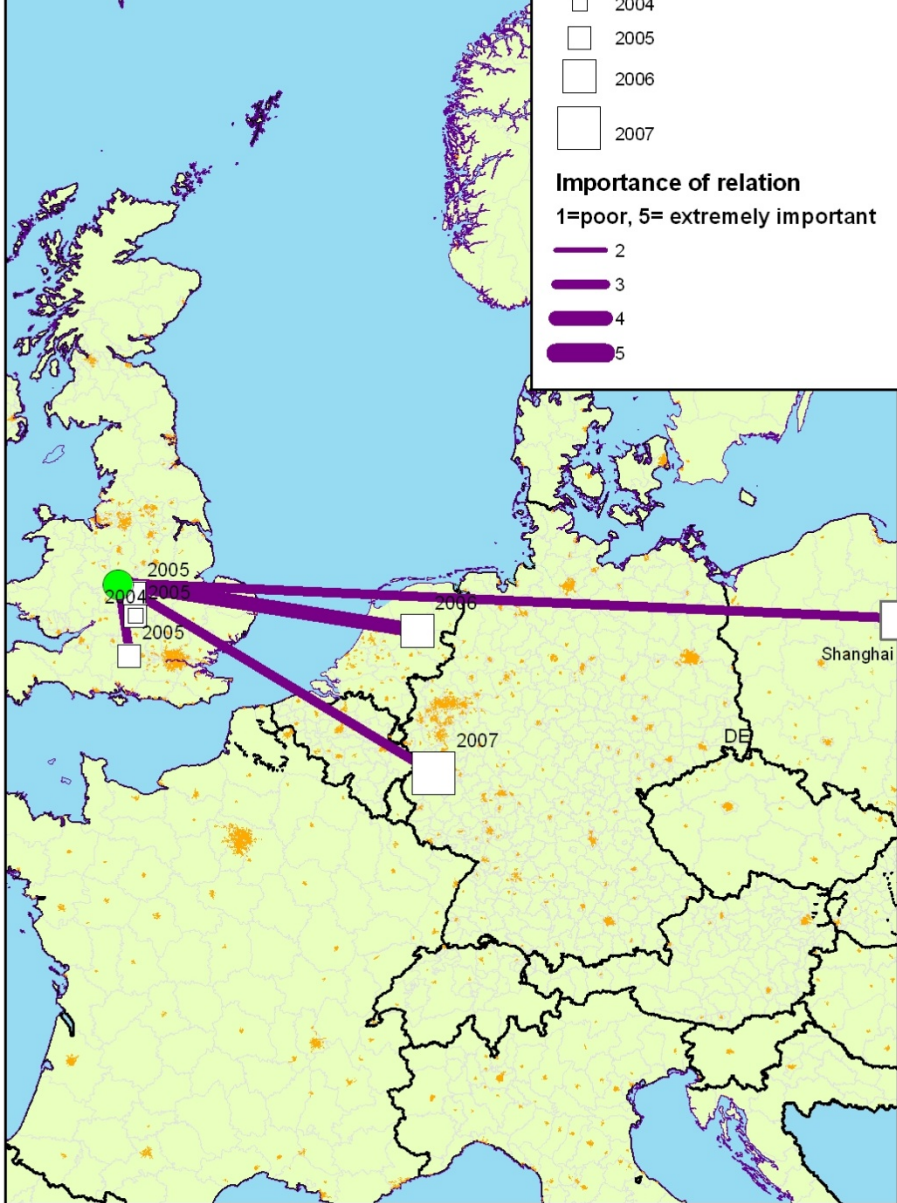
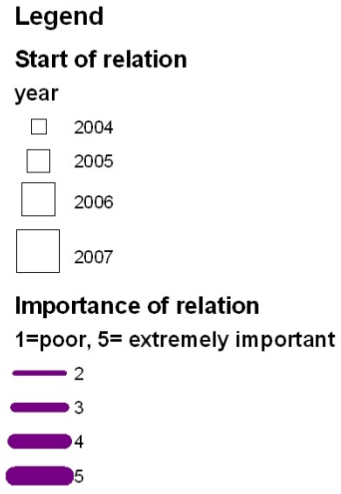




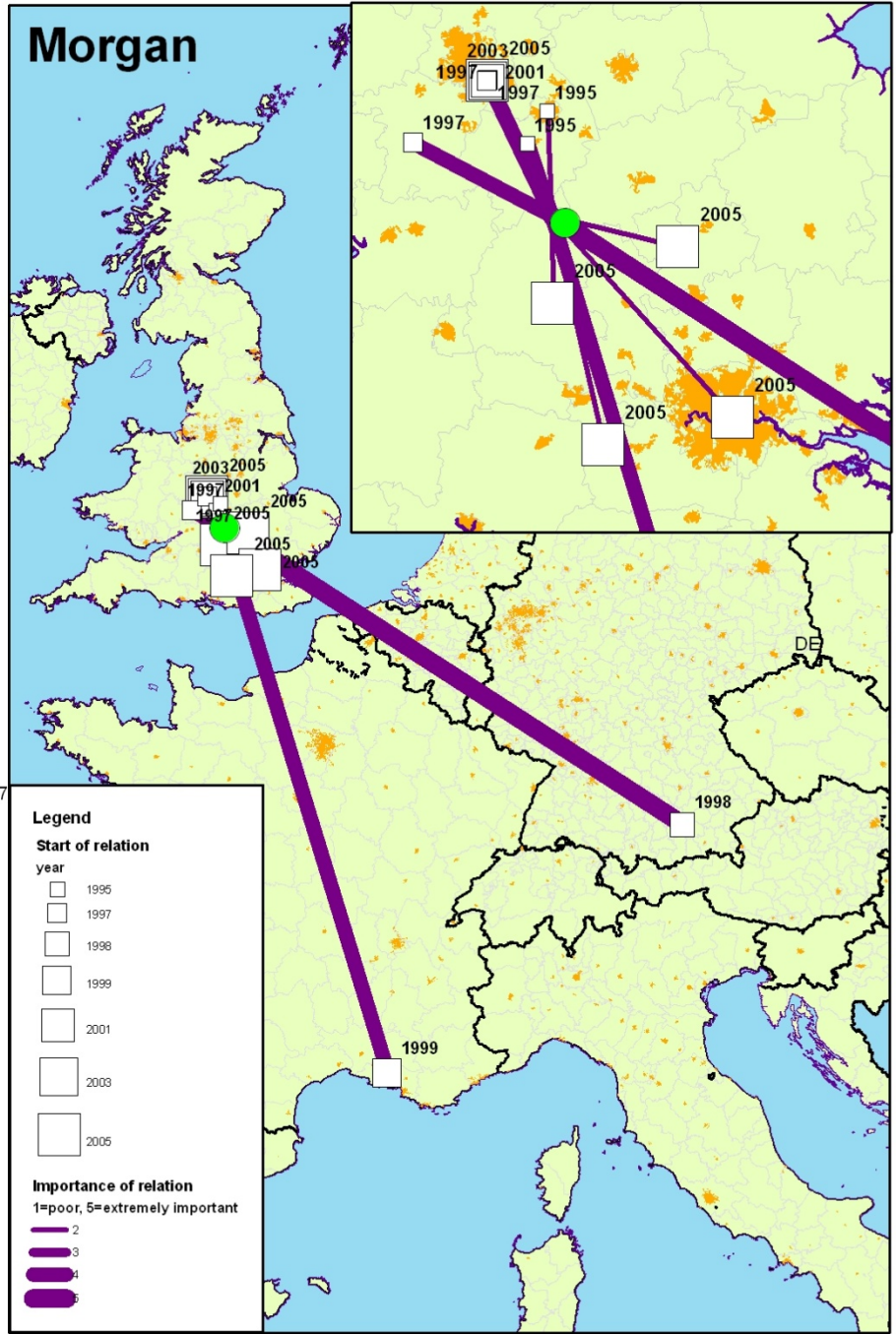
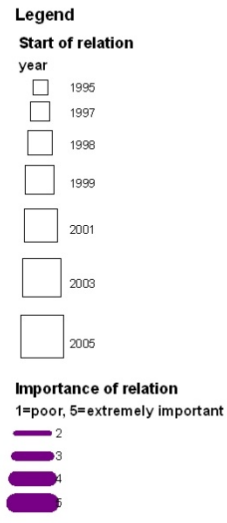




Aston Martin/ Prodrive



Morgan



Top of Denmark

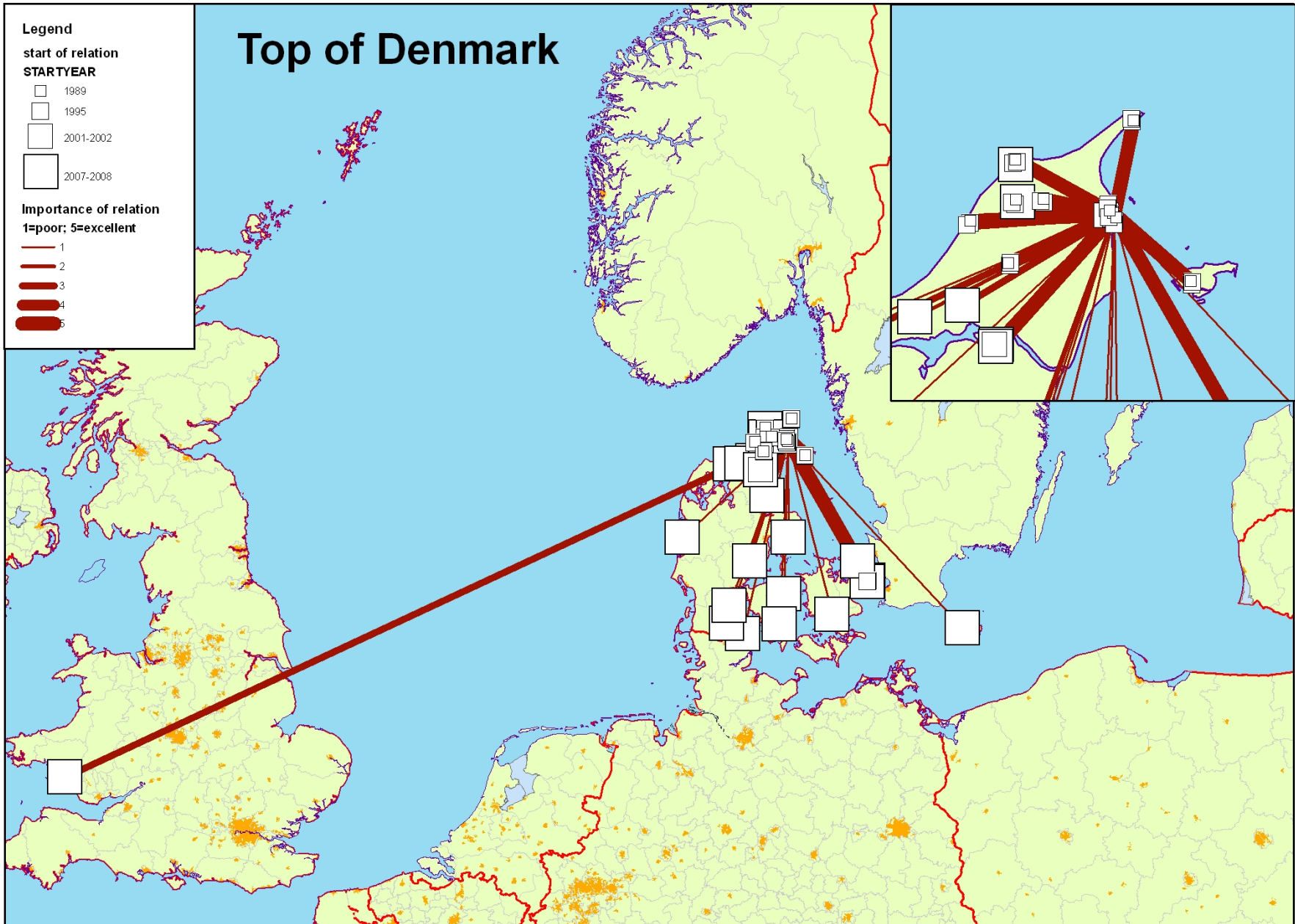
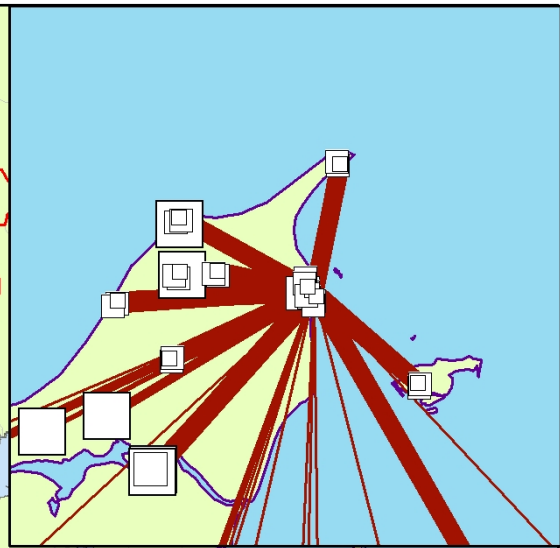
Legend

start of relation
STARTYEAR

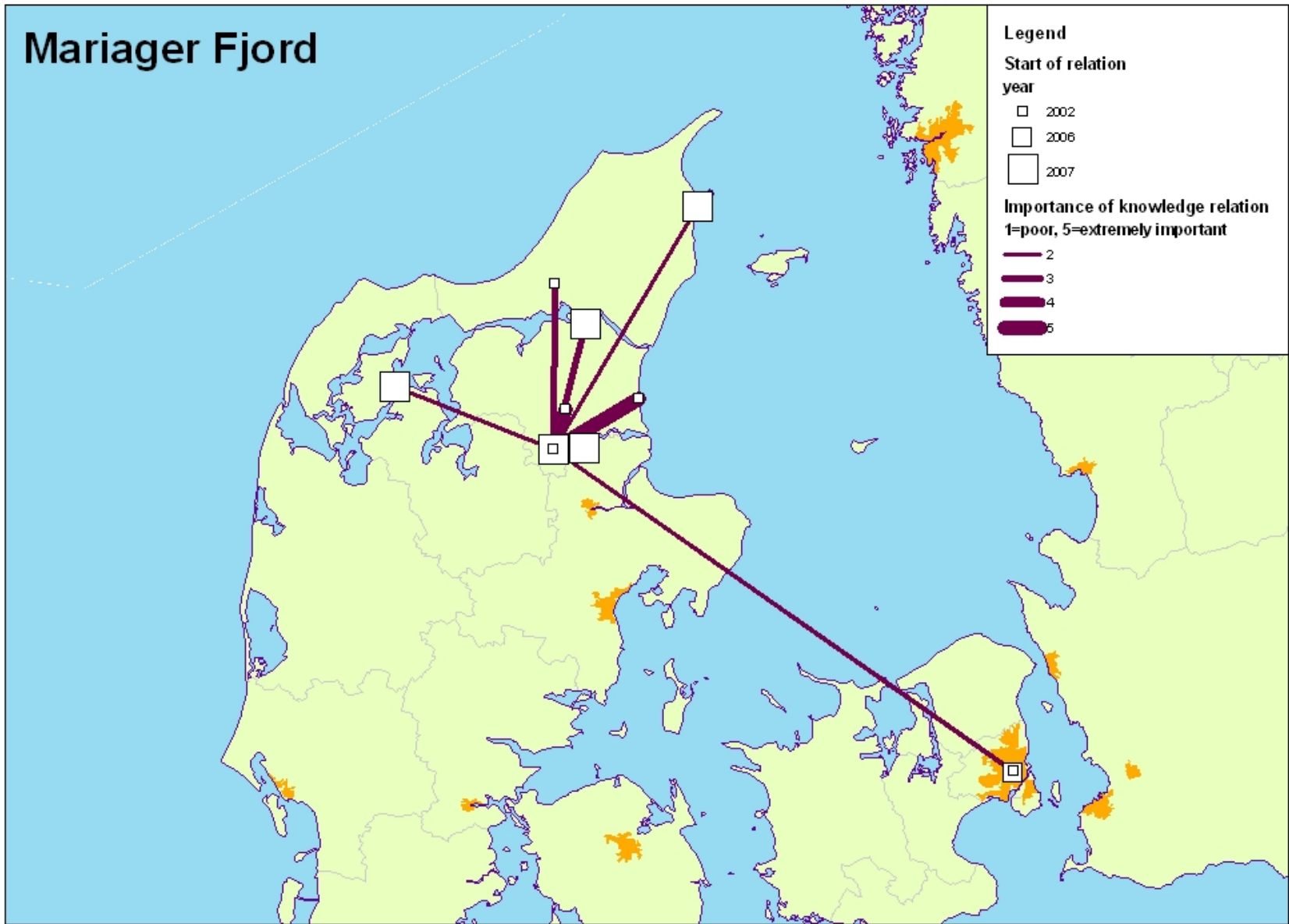
- 1989
- 1995
- 2001-2002
- 2007-2008

Importance of relation
1=poor; 5=excellent

- 1
- 2
- 3
- 4
- 5

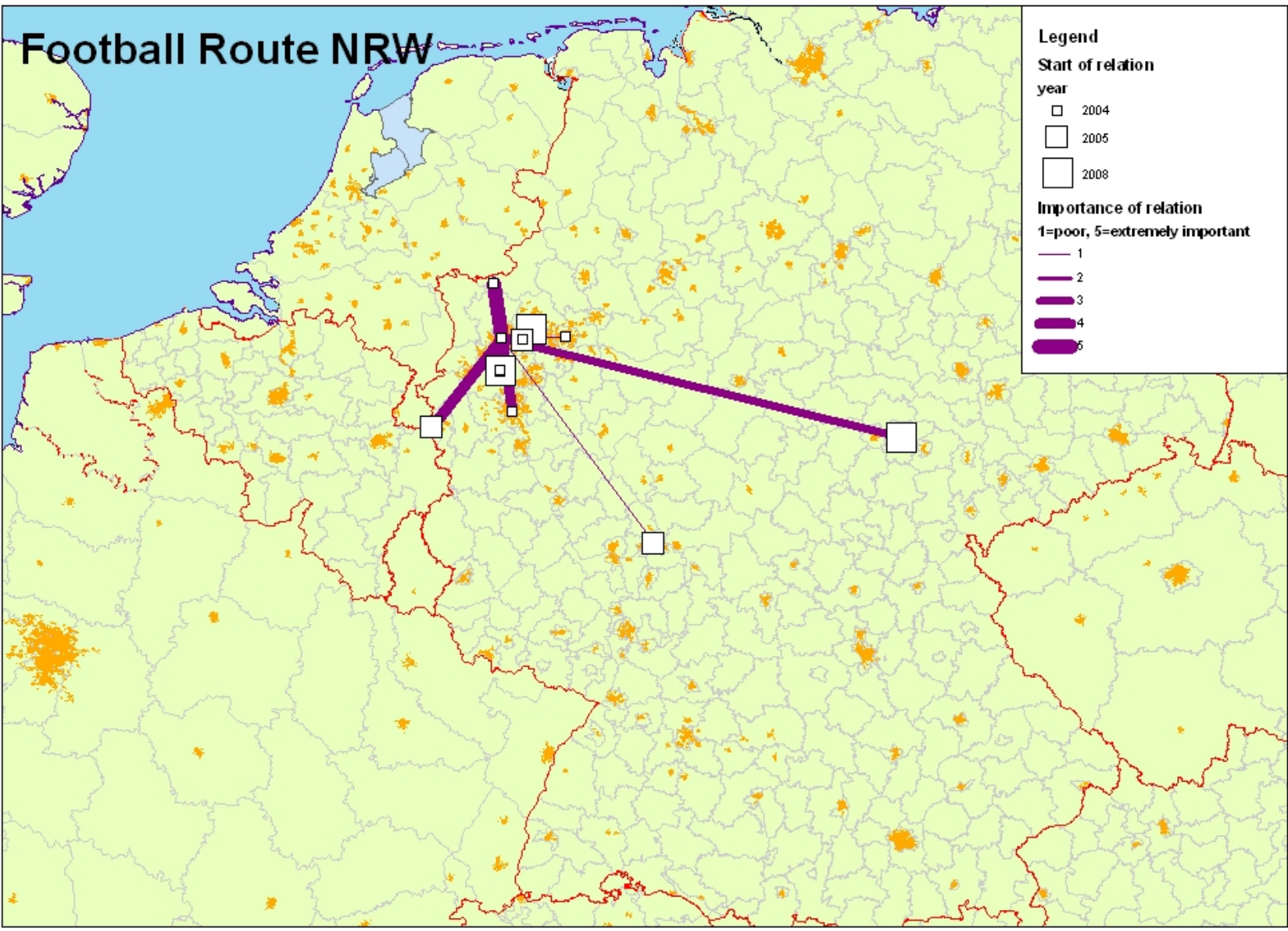


Mariager Fjord

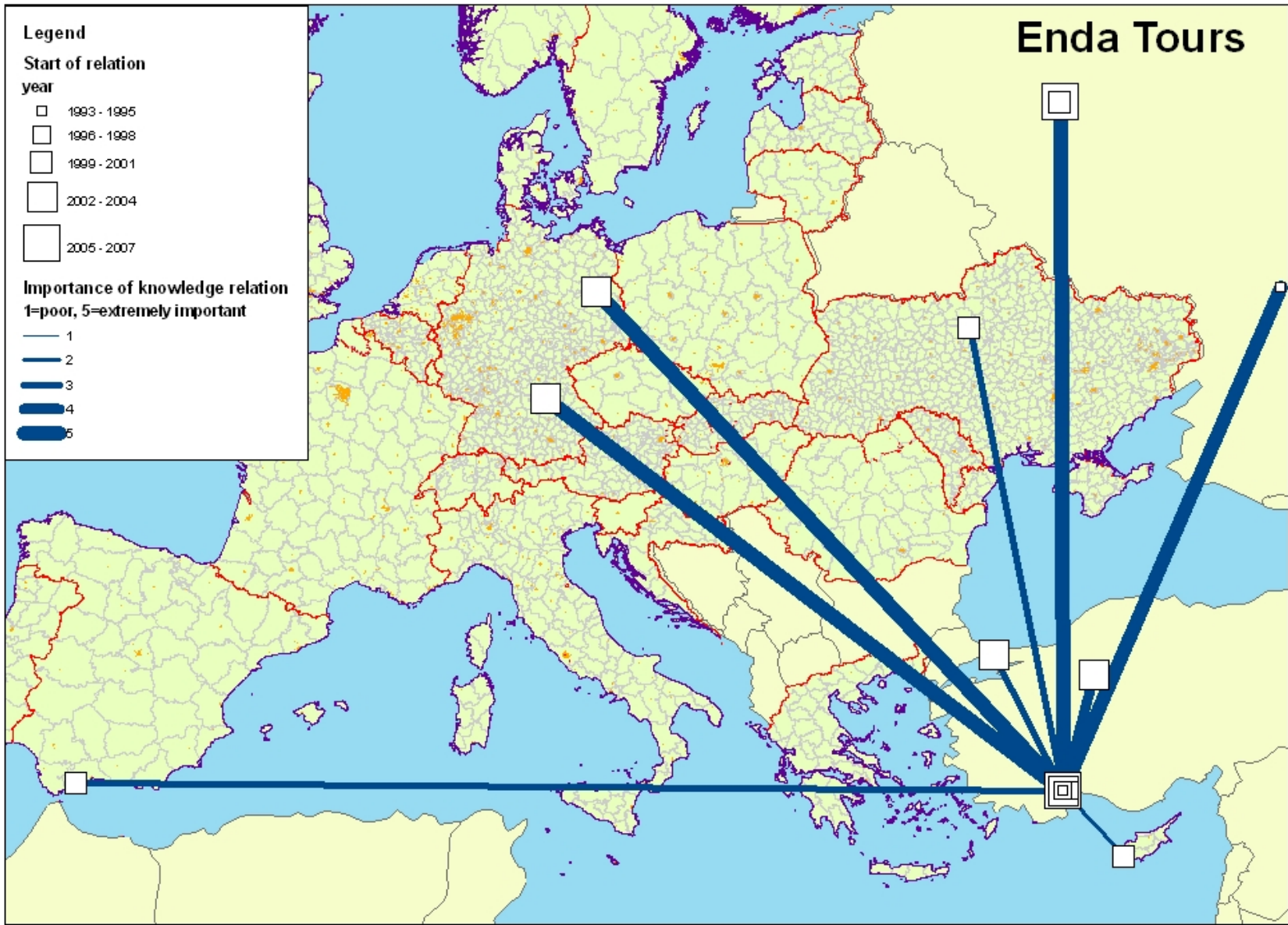


0 30 60 120 Kilometers

Football Route NRW



0 50 100 200 Kilometers



0 225 450 900 Kilometers

RIXOS Hotel



0 415 830 1660 Kilometers

Is proximity important for new innovation processes to start?

- Physical proximity is evident in all cases. Works as a facilitator for other types of relative proximity.
- Social proximity has been key to finish phase 1 successfully. Especially in organisational innovation cases. (WV, Film-track, Fine Watchmaking, SAFER ,ToD, Mariager Fjord)
- Regional universities are involved as partners both for its academic image, as educators and as "consultants", not as suppliers of new analytical knowledge.
- Public Policy plays an important role in tourism, partly in new media and to a lesser degree in automotive.



Is the region an important level?

- Yes and no... Knowledge can be inseparably connected to the "home-region" through social networks, political boundaries and image. But...
- ... never only regional. Multi-scalar or multi-local, linking places rather than administrative territories.



Policy comments

- Innovation seen from an ego-network perspective is far from easy to fit into simple categories.
- The spatio-temporal complexity needs targeted policies depending on when and where.
- Is it possible to overcome administrative borders and invest public money outside the home-region?

